



# 2012 Budget Report



# Budget Summary

	<b>2011 BUDGET</b>	<b>2011 ACTUAL</b> (unaudited)	<b>2012 BUDGET</b>
Total Gross Expenditures	124,983,550	110,885,150	118,833,290
Departmental Recoveries	(49,423,280)	(49,457,040)	(47,807,870)
Net Expenditures before Reserve Transfers	76,029,420	61,428,110	71,025,420
Net Contribution to (from) Reserves	(5,032,950)	9,099,210	2,530,300
Total County Requirement	<u>70,527,320</u>	<u>70,527,320</u>	<u>73,555,720</u>

**Increase over 2011 Budget:**

**3,028,400**

**Estimated 2012 Tax Rate:**

**0.00429910**

**2011 Tax Rate:**

**0.00420421**

**Increase:**

**2.26%**



## Infrastructure / Facility Assets & External

- Ø Infrastructure Expansion (1.5% Levy)
- Ø Facility Asset Renewal  
(EMS, Roads Depots, Civic Centre, SPH, Libraries)
- Ø Cost Sharing of Regional Services
- Ø Property & Liability Insurance
- Ø OMERS Pension costs
- Ø WSIB / statutory deductions
- Ø Soc.Serv./Soc.Housing/MPAC/Public Health
- Ø EMS Subsidy reduction (48.5%)
- Ø Provincial Program Uploads
  - Ø Ontario Works (82.8% prov.)





# Operational Impacts

## Ø Wage & Benefit Adjustments

- Ø Prior period wage adj. (2009-2011)
- Ø 5 of 6 collective agreements expired
- Ø 1% of wages = \$350,000

## Ø Inflationary Adjustments

- Ø Service contracts
- Ø Utilities
- Ø Supplies (fuel, medical)





# Homes for the Aged

## Ø Service Delivery Challenges:

- Ø Changes in Compliance Measure
- Ø Limited Provincial funding increase
- Ø Increasingly complex medical care
- Ø Increasing dementia behavioural challenges

## Ø 2012 Budget includes:

- Ø continued quality improvement
- Ø enhanced utilization of technology
- Ø improved attendance management  
(focus on wellness & reduced WSIB)
- Ø addressing replacement of major capital





# Emergency Medical Services

## Ø Service Delivery Challenges:

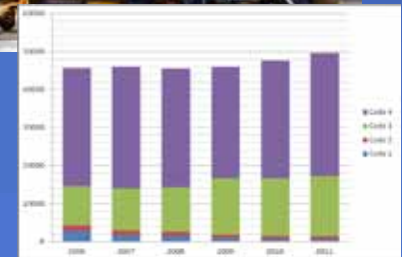
- Ø Aging Demographic / call volumes
- Ø Lack of Physicians / Specialists
- Ø Lack of Hospital Beds
- Ø Inability to unload patients in E.R.
- Ø Lack of Long Term Care Beds
- Ø Lack of funding for Mental Health



## Ø 2012 Budget includes:

Ø additional 9,360 hrs.  
(Implementation – July, 2012)

Ø Risk – Provincial funding (48.5%?)





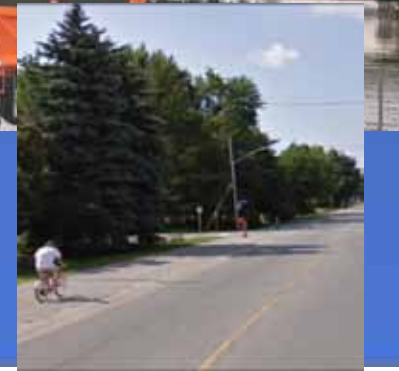
# Transportation

## Ø Service Delivery Challenges:

- Ø Expansion of Infrastructure Network (construction & maintenance)
- Ø Increase in Insurance premiums
- Ø Winter Control cost – 5 yr. avg.
- Ø Facility location constraints
- Ø Traffic Control Systems – upgrade req.

## Ø 2012 Budget includes:

- Ø 1.5% Levy incr. (infrastructure exp.)
- Ø Modest increases:
  - Ø CWATs
  - Ø Road/Bridge/Culvert Rehabilitation
  - Ø Winter Control / Signal Maint.





# Library Services

## ØService Delivery Challenges:

- ØFuture facility expansion (\$0 reserves)
- ØShift from print to technology resources
- ØInflationary Budget impacts  
(OMERS, health benefits, wages)



## Ø2012 Budget includes:

- ØHarrow Library – facility improvements
- ØLeamington Library – facility improvements
- ØLaSalle Library – temporary relocation
- ØIncreased/improved connectivity
- ØExpansion of on-line resources





# General Government

## Ø Service Delivery Challenges:

- Ø Negotiation of 5 collective agreements
- Ø Corporate wide Job Evaluation Review
- Ø County Official Plan update
- Ø Enterprise software (I.T. & G.I.S. for County & local municipalities)
- Ø Design work for Tecumseh EMS base (facility renewal \$'s)
- Ø Increased recoveries for Administration & IT services





# External Commitments

Net increase over prior year of \$172,000

## Highlights

- Ø Health Unit / MPAC - \$197,000  
(inflationary & operational )
- Ø Social Services – (\$210,000)
  - Ø Prov. Upload OW (1.6%) - (\$458,000)
  - Ø OW caseloads stable, 1% benefit increase
  - Ø Increase % of childcare spaces in County
  - Ø Cost share shift re: change in regional assessment
- Ø Social Housing - \$425,000
  - Ø Modest increase to rental subsidies / inflation adj.
  - Ø Cost share shift re: change in regional assessment
- Ø Rate Stabilization Reserve- (\$240,000)





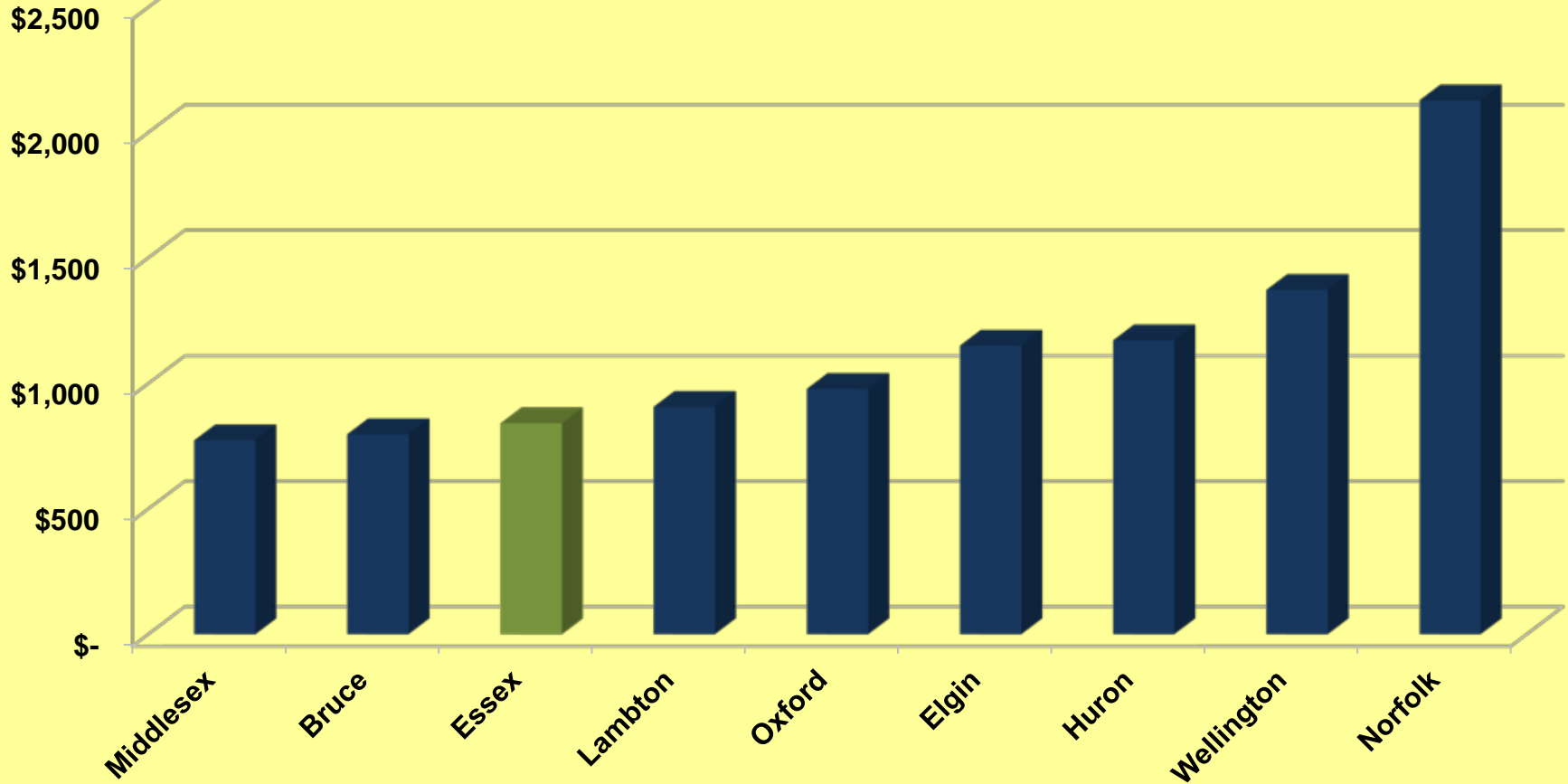
# External Commitments

- Ø Hospice – 10 year commitment ends 2012
- Ø John McGivney Children's Centre  
Hotel Dieu Grace Hospital  
Windsor Regional Hospital  
- 10 year commitment ends 2019
- Ø Physician Recruitment – 100% County funded  
(50% from Rate Stabilization Reserve)





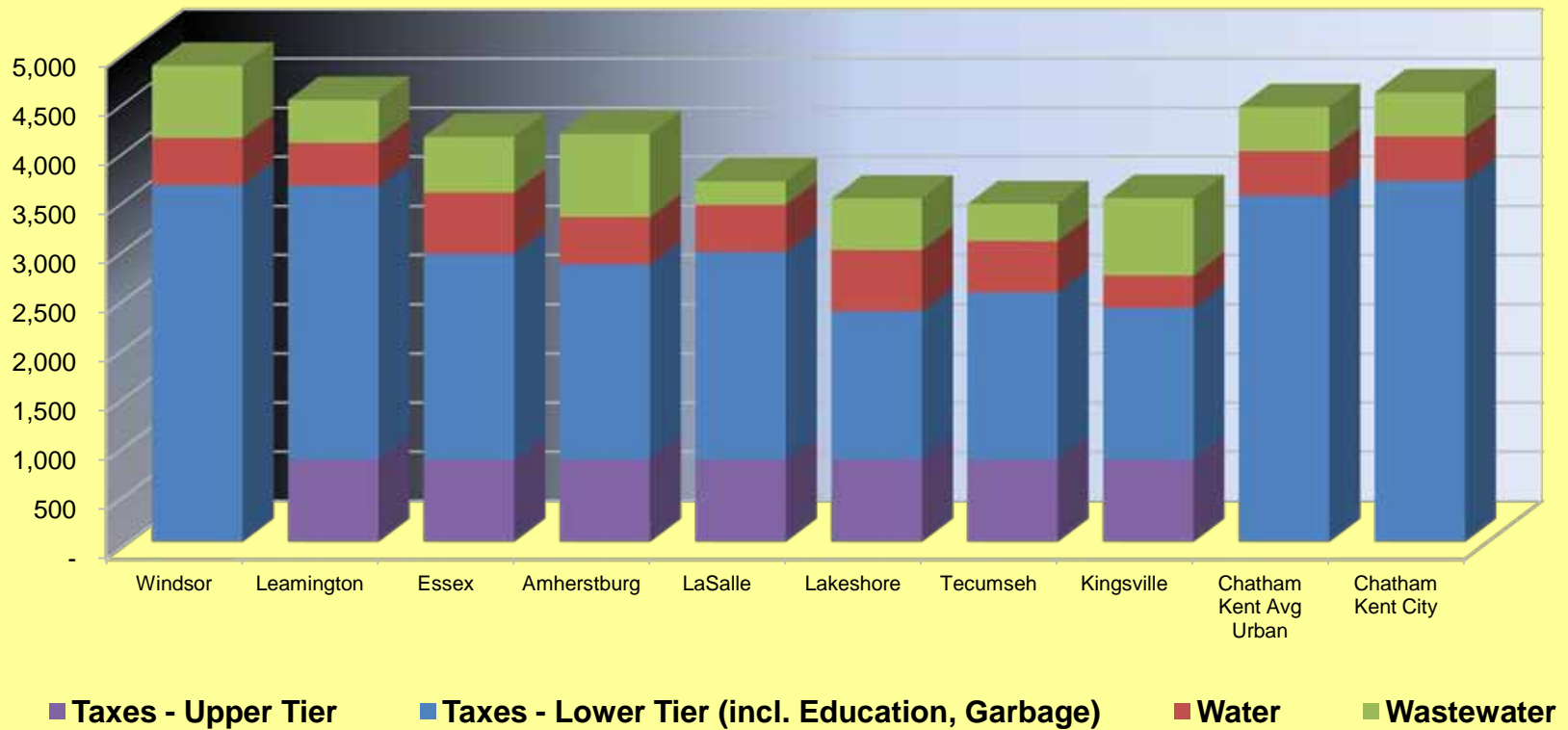
# Upper-Tier Tax Rate Comparison





# Tax Rate Comparison

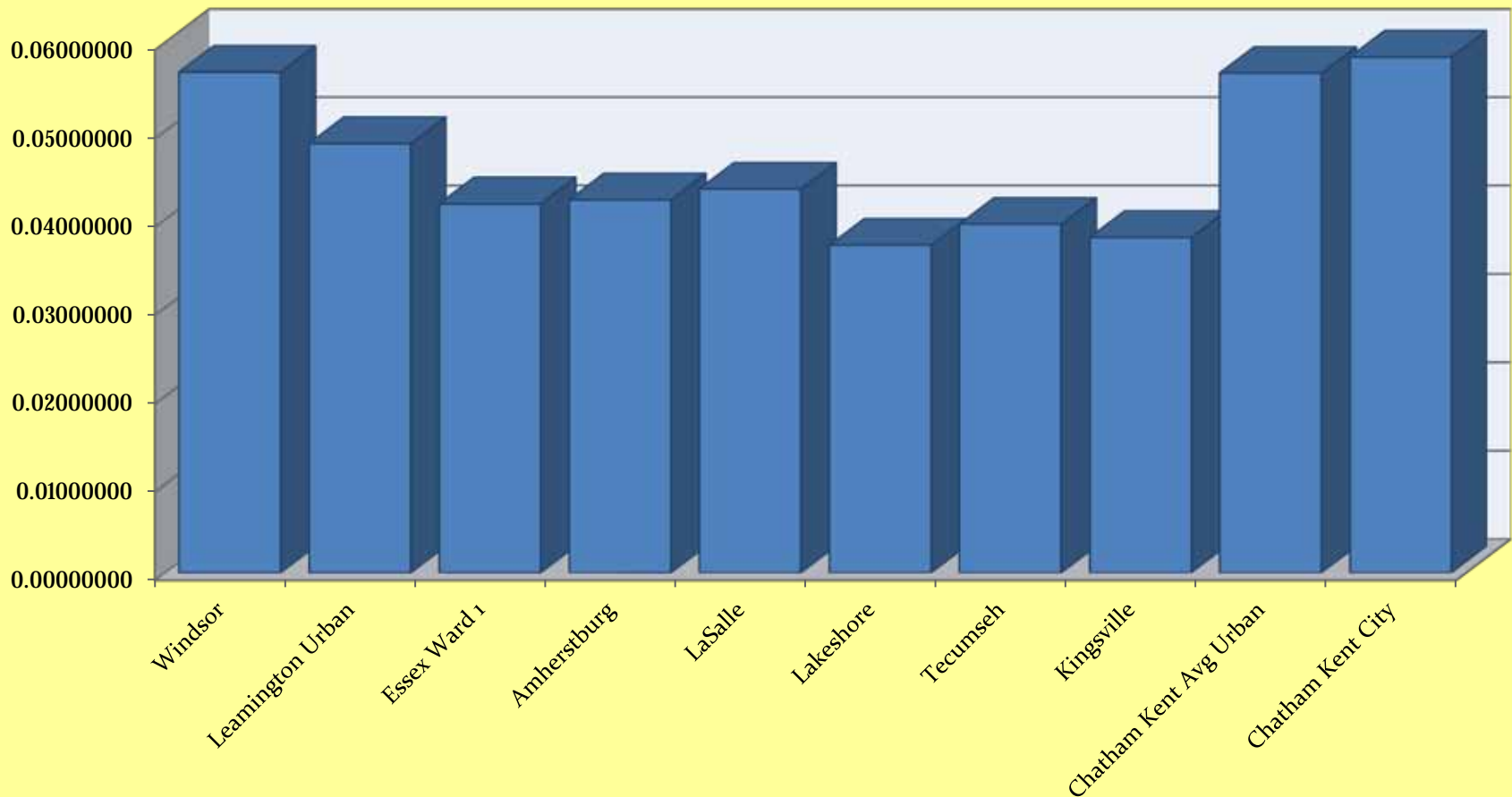
## Combined Residential Tax, Sewer & Water Rates





# Tax Rate Comparison

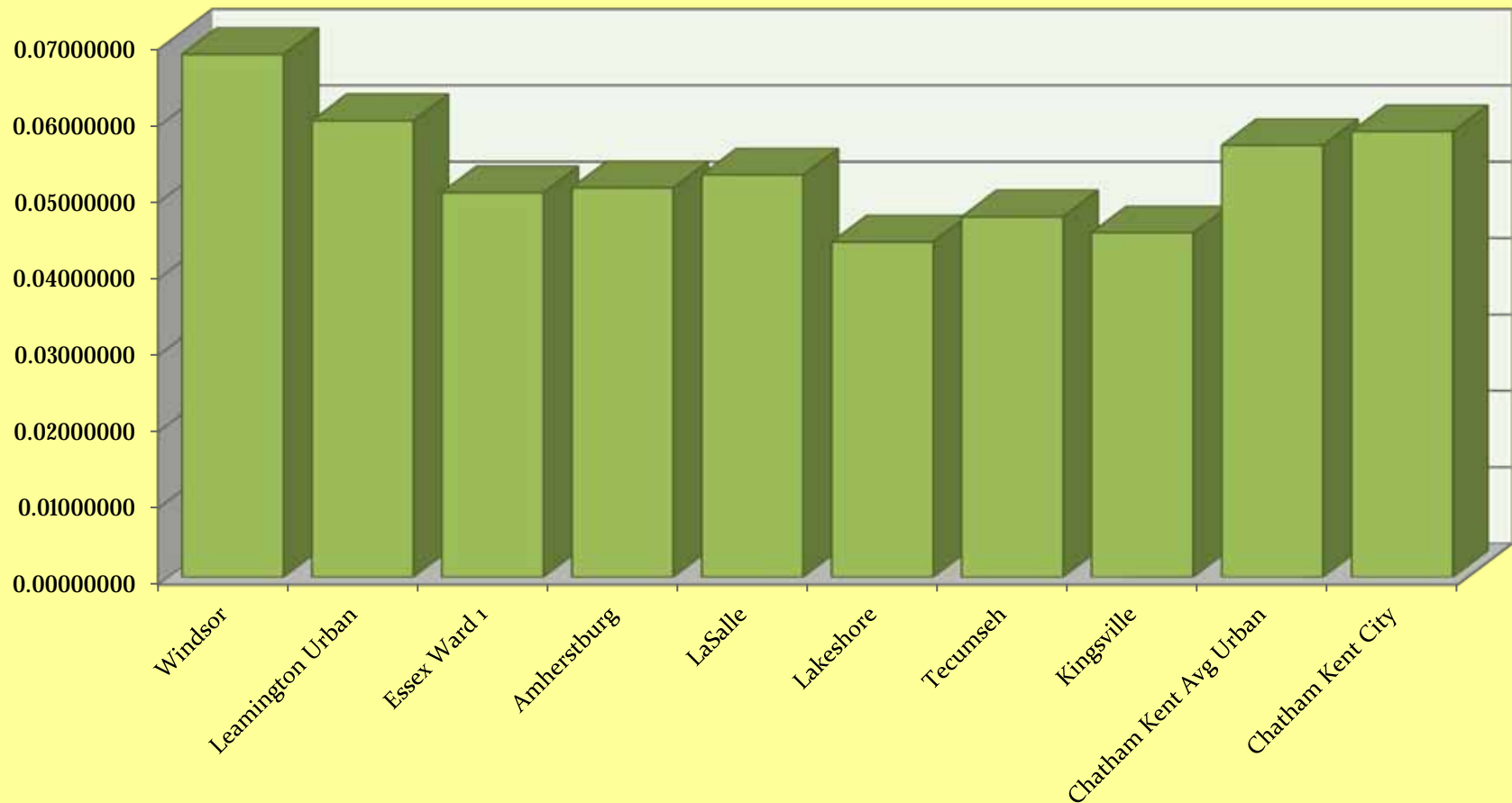
2011 IT (Industrial Occupied) Tax Rate





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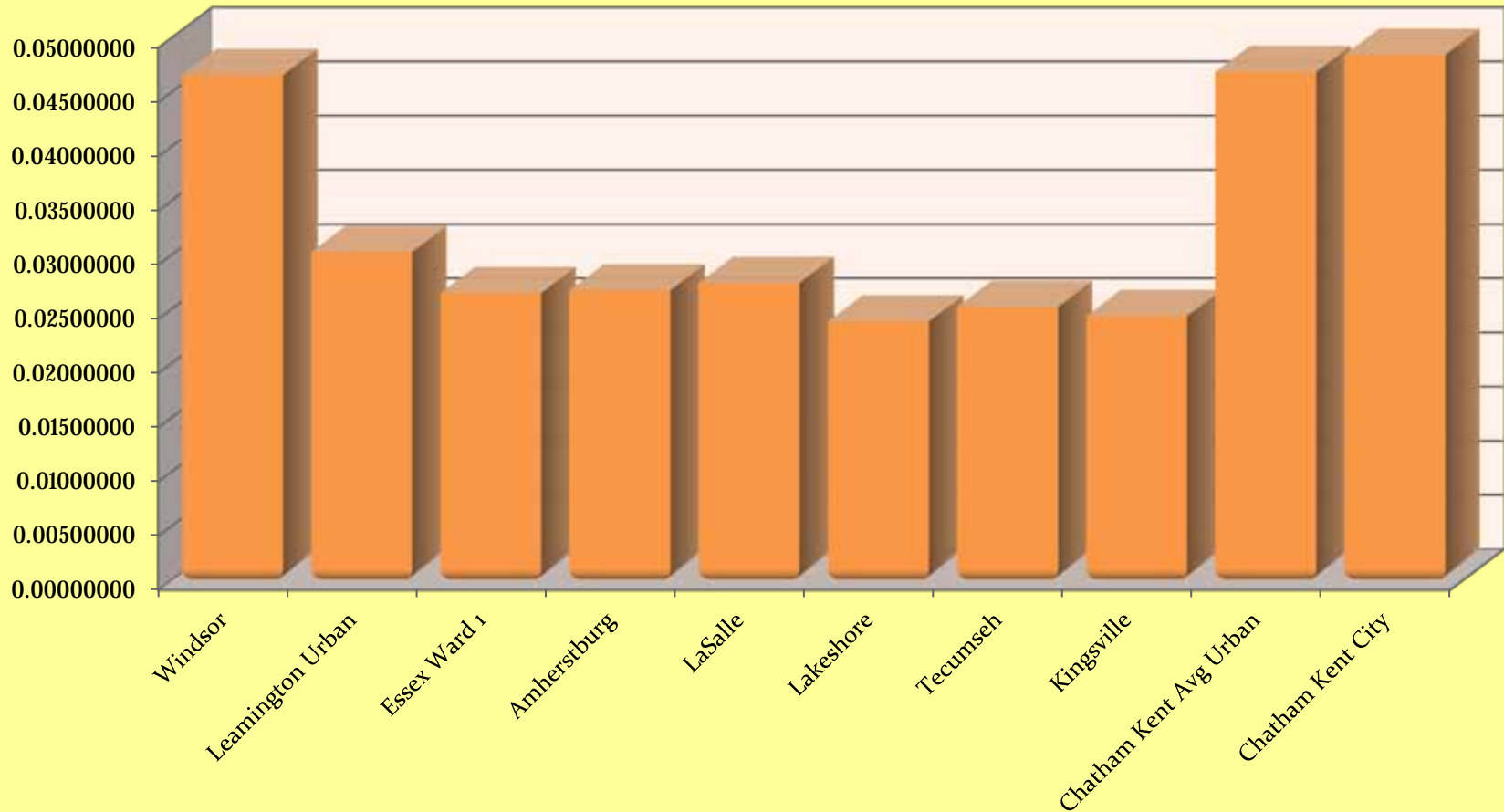
2011 LT (Large Industrial Occupied) Tax Rate





# Tax Rate Comparison

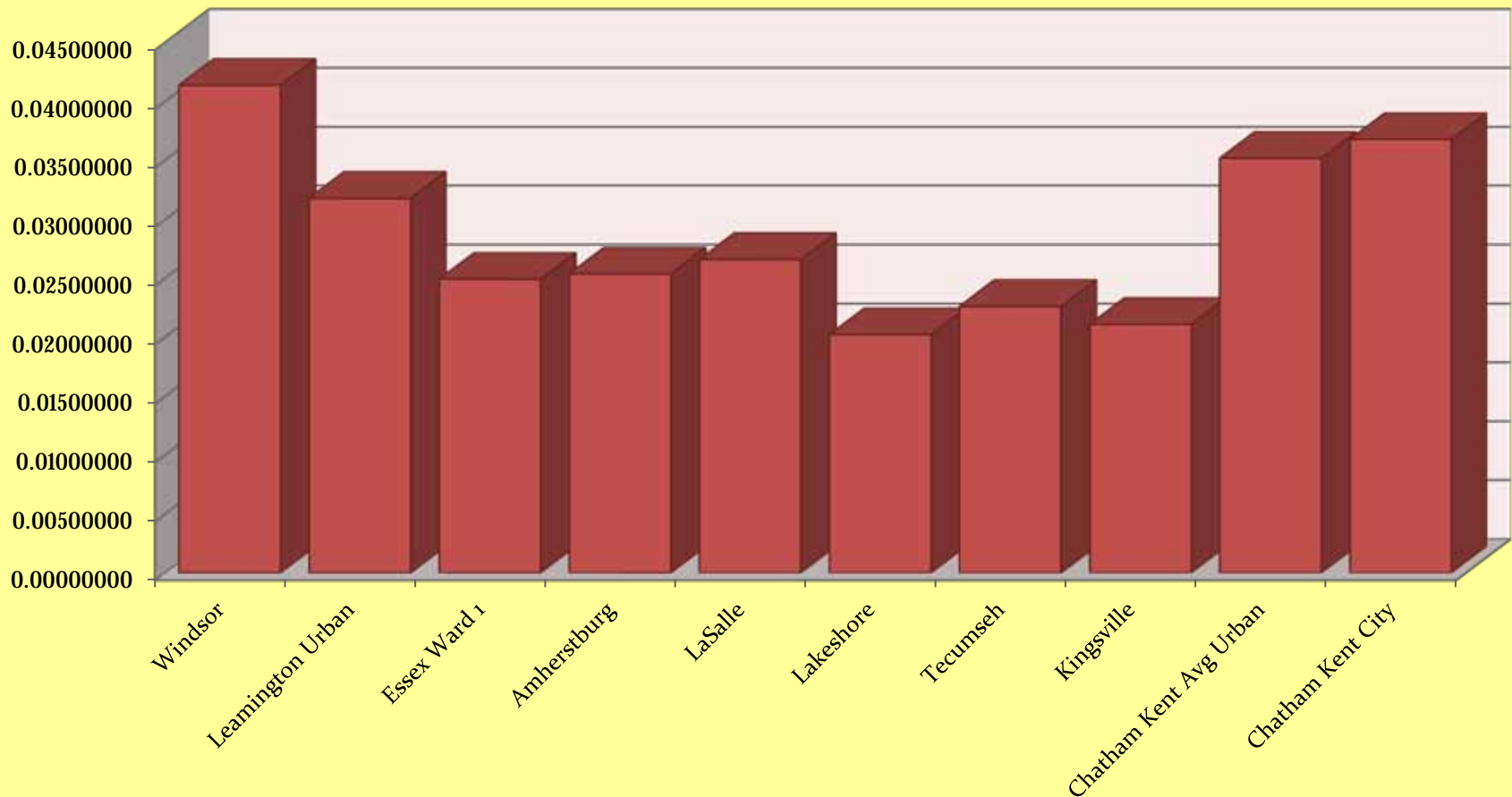
2011 CT (Commercial Occupied) Tax Rate





# Tax Rate Comparison

2011 MT (Multi-Residential) Tax Rate





# Future Obligations

## 2013 Budget considerations:

1.5% Levy allocation for Infrastructure expansion	1,060,000
Transportation - Reserve Exit Strategy	125,000
Cost sharing of regional services	300,000
External Commitment (S.S., S.H., MPAC, Health Unit, WEEDC, TWEPI)	400,000
Departmental inflationary (no change to service levels)	400,000
Road Rehabilitation - Incremental	200,000
OMERS	375,000
EMS Service Expansion (net County)	250,000
External Capital Request	??
County-Wide Active Transportation Infrastructure	??
Economic Development Fund (Job Creation)	??
Assessment Growth (est. 1%)	(650,000)
Ontario Works assistance & employment benefit uploading	(1,000,000)
	<u>1,460,000</u> 1.9%



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	<u>1,460,000</u>	1.9%



## 2012 Tax Rate Analysis

YEAR	Assessed Value	Res. Tax Rate	Taxes	Tax Change	%
2011	\$200,000	.00420421	\$840.84		
2012	\$200,000	.00429910	\$859.82	\$18.98	2.26%



# Questions?